

REPORT TO: Health and Wellbeing Board

MEETING DATE: 15 January 2020

REPORTING OFFICER: David Parr
Senior Responsible Officer, One Halton
Chief Executive, Halton Borough Council

PORTFOLIO: Health and Wellbeing

SUBJECT: One Halton - Update Report (December 2019)

WARDS: Borough wide

1.0 PURPOSE OF THE REPORT

1.1 The purpose of this report is to provide the Health and Wellbeing Board with an update on matters relating to the development of One Halton, including the work of the One Halton Forum, the Integrated Commissioning Group and the Provider Alliance.

2.0 RECOMMENDATION: That

- 1) The contents of the report are noted;**
- 2) The final version of the One Halton Plan 2019-2024 is endorsed;**
- 3) The One Halton Plan on a Page is approved;**
- 4) The initial priorities for a One Halton Delivery Plan are agreed as Cancer and Cardiovascular Disease;**
- 5) One Halton Funding requests have been noted;**
- 6) The budget statement is noted.**

3.0 SUPPORTING INFORMATION

One Halton Forum

3.1 The One Halton Forum took place on 11th December 2019.
A summary of the key points/actions from these meeting are as follows:

One Halton Plan

3.2 At the last Health and Wellbeing Board, it was agreed that David Parr (Senior Responsible Officer for One Halton) and Rob Polhill (Chair of Health and Wellbeing Board) would have delegated authority to sign off the One Halton Plan without the need to convene another meeting.

3.3 Feedback from Cheshire and Merseyside Health and Care Partnership, along with any final inclusions from the Providers and Commissioners were considered and included in the Final Version.

- 3.4 The One Halton Plan 2019-2024 was finalised and approved on 30th October 2019. The final version is available as Appendix 1
- 3.5 The One Halton Plan was submitted to Cheshire and Merseyside Health and Care Partnership on the 31st October 2019 as required. Positive feedback has been received since then stating they were impressed with the plan, recognising the hard work that been undertaken to produce. They made particular reference to the collaboration and integration work taking place, advising the plan gave them a positive impression of the local partners working together to improve the lives of people in Halton and reduce inequalities.
- 3.6 Organisations within One Halton have been asked to share the One Halton Plan through their relevant Boards/Accountability Body for endorsement.
- 3.7 **The Health and Wellbeing Board are asked to endorse the final version of the One Halton Plan.**
- 3.8 A plan on a page has been created as a summary document and is available as Appendix 2. This has been produced primarily as a Public document to aide with local engagement on what One Halton plans to do in 2020/2021 and what we need our local people to do to help themselves have longer, healthier, happier lives.
- 3.9 **The Health and Wellbeing Board are asked to approve the One Halton Plan on a Page document.**
- 3.10 Due to Purdah it was agreed to delay the public facing communications until early 2020. Work is being undertaken to collate details of events scheduled by stakeholders and partners during early 2020.

One Halton Delivery Plan

- 3.11 A One Halton Delivery Plan is currently in production. A discussion took place at the last One Halton Forum with a view to translating the One Halton Plan 2019-2024 into a Delivery Plan.
- 3.12 Currently the Provider Alliance are working on dedicated programmes of work focussed on ways of working and getting the system right through collaboration, these programmes include:
- Urgent Treatment Centres
 - Place Based Integration
 - Integrated Frailty Service
 - Primary Care Networks
 - Prevention/Making Every Contact Count
 - Leadership Development
- *Further details on these programmes are included within the separate Provider Alliance Update Report

- 3.13 Commissioners have identified three areas; Mental Health, Children aged 0-5 and Cardiovascular Disease as three high priority areas that could be considered for a collaborative whole system review to do something differently, remove duplication and improve patient outcomes.
- 3.14 The One Halton Plan 2019-2024 identifies six priority areas:
- *Children and Young People*; Improved levels of early child development
 - *Generally Well*; Increased levels of physical activity and healthy eating and reduction in harm from alcohol.
 - *Long Term Conditions*; Reduction in levels of heart disease and stroke
 - *Mental Health*; Improved prevention, early detection and treatment
 - *Cancer*; Reduced level of premature death
 - *Older People*; Improved quality of life
- 3.15 At the last One Halton Forum a discussion took place which resulted in Cancer and Cardiovascular Disease being identified as the first two programmes of disease specific work to be reviewed collaboratively across Provider and Commissioner. Both of these programmes are priorities identified in the One Halton Plan. It was agreed to identify best practice from other areas and propose a model which could be tested to improve patient outcomes.
- 3.16 **The Health and Wellbeing Board are asked to agree the initial priorities for One Halton Delivery Plan as Cancer and Cardiovascular Disease.**
- 3.17 Next steps will involve arranging collaborative workshops to develop each priority further.

Communication and Engagement

- 3.18 The One Halton website; www.onehalton.uk is live and will act as a central point for patients, residents and stakeholders to find out more information in relation to One Halton. The website currently displays the One Halton Plan and will be developed further during 2020 to include good news stories, case studies and achievements.
- 3.19 A review is being undertaken regarding existing arrangements that are in place for translation and interpretation services to assess whether there is an opportunity to align and have a single set of arrangements across One Halton. The aim would be to improve the quality of services, reduce costs, and ensuring consistency of provision across Halton. This is early development and currently establishing a baseline of current provision in Halton.
- 3.20 As part of the winter campaigns for flu, a number of short myth busting videos have been created. These are targeted at population groups where in previous years there has been low take up. The videos have been shared with partners who are encouraged to use them over social media. The videos can be viewed [here](#).

One Halton Finance

- 3.21 At the Health and Wellbeing Board in July, the Board agreed to delegate authority and management of the budget to the Chief Executive/One Halton Senior Responsible Officer in consultation with the Chair of the Health and Wellbeing Board and the Health and Wellbeing Portfolio Holder.
- 3.22 Since the last meeting there has been one request for funding from the Provider Alliance, initially it was not supported by the Commissioners and subsequently was declined by the Senior Responsible Officer. The Provider Alliance reviewed, strengthened and resubmitted the funding request which was then approved on the 9th December 2019. A breakdown summary is shown below:

Funding Amount	Title/Project	Brief Summary	Decision Made	Date of Decision
£23,400	Urgent Treatment Centres	Funding to support collaborative working of the Provider Group to develop a bespoke service delivery model for the Urgent Treatment Centres in Halton.	Approved	09/12/2019

- 3.23 **The Halton Health and Wellbeing Board are asked to note the funding requests made in this reporting period.**
- 3.24 As at 12th December there is £212,969 of the One Halton Budget not yet allocated to any particular project. If not spent within this financial year, the money can be moved into the next year and will still be available to use.
- 3.25 One Halton expects to receive a similar allocation for the next 4 years from Cheshire and Merseyside Health and Care Partnership who top slice funding from all of the NHS organisations in Cheshire and Merseyside. This funding is not guaranteed, nor has been confirmed for 2020/21.
- 3.26 A One Halton Budget Statement is available as Appendix 3. **The Halton Health and Wellbeing Board are asked to note the contents.**

Future Governance Arrangements of the CCG

- 3.27 As reported at the last Health and Wellbeing Board; following an NHS England directive to Clinical Commissioning Groups to reduce running costs by 20% by 2020/2021, and the publication of the NHS Long Term Plan in January 2019, both NHS Halton CCG and NHS Warrington CCG have been exploring options to address their financial challenges.
- 3.28 NHS Halton CCG and NHS Warrington CCG wished to progress with a formal merger, however following a practice member ballot process it was not supported by their GP members, therefore the merger application could not be submitted to NHS England.
- 3.29 The financial pressures still remain, to mitigate this NHS Halton CCG are working as an integrated team with NHS Warrington CCG. The two governing bodies will remain, as will two Primary Care Committees, consideration is being made as to whether other committees could be consolidated in some way such as having two parts. The two Clinical Commissioning Groups are aligning their constitutions; they will ensure that place takes primacy. The two organisations will move offices to one joint building in early 2020.
- 3.30 The NHS Long Term plan indicates a reduction in Clinical Commissioning Groups across England, with plans to move to strategic commissioning on a larger footprint such as Cheshire and Merseyside.
- 3.31 Halton Borough Council are working with NHS Halton CCG to produce an Integrated Commissioning Framework for Halton.

Cheshire and Merseyside Health and Care Partnership

- 3.32 Cheshire and Merseyside Health and Care Partnership have appointed Alan Yates as their new Chair. Alan has over 30 years' experience in the NHS in primary care, community services and mental health, he took up the new position from Monday 4th November. The partnership are currently seeking a replacement for the role of STP Lead; Sam Proffitt is currently the Interim STP lead since Mel Pickup resigned in October 2019.
- 3.33 Cheshire and Merseyside Health and Care Partnership have produced their own five year strategy; "Better lives now". The highlights include:
- The universal goal of the Partnership is to improve health and reduce health inequalities across Cheshire and Merseyside, with specific focus on turning around the lives of those who have historically missed out.
 - The strategy **Better lives now** explains how to deliver the goal, by taking action today to reduce the occurrence of ill health tomorrow; action to deliver appropriate health and care services; and action on the wider determinants of health.

- **Four local priorities:**
 - Zero suicide: improved mental wellbeing and suicide prevention
 - Zero strokes: Reducing cardio-vascular disease (CVD) and heart attacks
 - No harm from alcohol: reducing alcohol-related harm
 - No harm from violent crime: improving community safety

3.34 Cheshire and Merseyside Health and Care Partnership have identified 21 Programmes which they aim to deliver improvements at a greater pace and scale by adopting a single approach across Cheshire and Merseyside. At the last One Halton Forum, Halton representatives were identified for each of the programmes; they will provide feedback via a short template to highlight any key messages, opportunities etc and these will be circulated via a communications bulletin.

4.0 POLICY IMPLICATIONS

n/a

5.0 FINANCIAL IMPLICATIONS

5.1 One Halton funding is used to provide resource and capacity as well as investing into new schemes. Funding from the Cheshire & Merseyside Health Care Partnership is received with guidance/caveats for how it should be spent. One Halton will ensure any funding received is used for its intended purpose and reported back through the appropriate channels.

5.2 The Health and Wellbeing Board has oversight over all One Halton spend.

6.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES

One Halton supports the Council priorities for a Healthy Halton and the Health and Wellbeing Board Priorities.

6.1 Children and Young People in Halton

One Halton supports the Council priorities for Children and Young People.

6.2 Employment, Learning and Skills in Halton

One Halton supports the Council priorities for Employment, Learning and Skills in Halton.

6.3 A Healthy Halton

One Halton supports the Council priorities for a Healthy Halton.

6.4 A Safer Halton

One Halton supports the Council priorities for a Safer Halton.

6.5 Halton's Urban Renewal

None in this report.

7.0 RISK ANALYSIS

No risk analysis is required for the recommendations in this report.

8.0 EQUALITY AND DIVERSITY ISSUES

One Halton supports the Council priorities to deliver equality and diversity in Halton.

9.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972

None under the meaning of the Act.

Please see separate document and available here;
<https://onehalton.uk/docs/onehaltonplan.pdf>

To be circulated as a separate document.

Appendix 3 – One Halton Budget

One Halton Budget Statement - Month 8 - to 30 November 2019																	
19/20 Budget		Committed Expenditure															
HICAT	490,570	Project Manager	56,337														
Infrastructure 18/19 balance	39,000	Project Admin	29,294														
0.2% Place Based Allocation	425,000	HICAT	490,570														
Leadership Funding	12,000	Named Social Worker Project	92,000														
		Comms & Engagement	25,000														
		Leadership Funding	12,000														
		PBI Project Manager	25,000														
		UTC Support/Capacity	23,400														
Total Budget	966,570	Total Committed Spend	753,601	Balance Remaining	212,969												
Funding Source	Title	Host	Annual Budget	Prior Year Invoices	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	YTD Actuals	YTD Accruals	YTD Total	YTD Forecast	Notes
HCCG	Project Manager - PMO	NHS England	56,337	12,562									12,562	37,825	50,387	37,558	Full budget expected to be spent.
HCCG	Project Admin - PMO	Halton Borough Council	29,294			2,312	2,312	2,312	2,312	2,312			11,560	4,624	16,184	19,529	Full budget expected to be spent
HCCG	HICAT Project	Bridgewater	490,570							6,954		10,897	17,851	0	17,851	327,047	Full budget expected to be spent
HCCG	Named Social Worker	Halton Borough Council	92,000										0	61,333	61,333	61,333	Full budget expected to be spent
HCCG	Comms Manager - PMO	Halton Borough Council	10,000										0	6,667	6,667	6,667	Full budget expected to be spent
HCCG	Comms & Engagement	Halton CCG	15,000										0	0	0	10,000	TBC
WHH	Leadership Funding-PA	Warrington Hospital	4,000			684			2,291				2,975	0	2,975	2,667	Full budget expected to be spent
WHH	Leadership Funding-ICG	Warrington Hospital	4,000						539				1,002	0	1,002	2,667	TBC
WHH	Leadership Funding-1H	Warrington Hospital	4,000										0	0	0	2,667	Not identified.
HCCG	PBI Project Manager	Halton CCG	25,000										0	0	0	16,667	Starts month 9. Will need £8,333 transferring to 20/21 M1 and M2.
HCCG	UTC Support/Capacity	Widnes Highfield	23,400										0	0	0	15,600	Will be paid in full Month 9.
HCCG	Unallocated	Halton CCG	212,929										0	0	0	157,579	Not identified.
			966,530	12,562	0	2,312	2,996	2,312	5,142	9,266	0	11,360	45,950	110,449	156,399	659,980	